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Dear fellow members,

The favorable breeze and current have propelled the Key Biscayne Beach Club onward and upward. I am writing to commend the each director who served this year, and to encourage you to maintain your involvement in selecting leadership that will continue to make sound business decisions to drive the club forward.

You have received the ballot with candidates who selected by the nominating committee. I am confident that the talent and energy of each candidate would benefit the club and you as a member.

I am proud to have served as a director with Donna Rice, President, Chris Biggers, Treasurer, Dwight Hewett, Secretary, Ron Erbel and Mike Bracken. They transformed our club in numerous ways, including: reversing a deficit budget and insolvency to a surplus budget; reactivating a reserve account with \$35,000; increasing paid membership; replacing the roof and painting the clubhouse; hiring a new manager; entering into a concession agreement with Beach Side, led by a restaurateur whose experience on the beaches of France and Miami Beach; and ratcheting up security to restrict admission to members only.

Additionally, over the past year the Club accomplished the wish lists that the prior four boards of directors could not achieve due to declining income from declining membership. These included building improvements, landscaping in bid selection process, replacing playground equipment, getting new beach chairs, lounges and umbrellas, repairing the Chickees, and renovating the kitchen with costs shared by Beach Side.

Though the directors harmoniously worked together, I want to shine the spotlight on three directors/officers. President Donna Rice conducted efficient board meetings focused on improving our organization. Since she was elected to the board and selected as the treasurer in April 2019, Chris Biggers has devoted more than 250 hours to bring the Club's accounting and banking procedures up to date. Dwight Hewett devoted countless hours to improve the club. He continues to work tirelessly as liaison with Beach Side, with the village for our sewer hookup, and with county or state departments which permit future improvements.

In last year's letter I stated, "Healthy organizations bring in new directors." Donna and I chose not to run for another term. Ron is not seeking another term because of term limits. Dwight and Mike will serve the second year of their two-year term. Chris was nominated to run for another term.

There are nine candidates for the five director positions. Each nominee understands what it takes to be a successful director, and is willing to put in the time and effort to improve the Club. Last year you elected the directors that steered the club to a new direction and a fresh start. I am confident that any candidate you vote for will maintain or improve our trajectory.

Please feel free to call or email me with any questions you may have.

Sincerely,

